



U.S. Department  
of Transportation  
Federal Aviation  
Administration

# **ADMINISTRATOR'S FACT BOOK**

**August 2009**

Produced by:  
Assistant Administrator for Financial Services

Website:  
[http://www.faa.gov/about/office\\_org/headquarters\\_offices/aba/  
admin\\_factbook/](http://www.faa.gov/about/office_org/headquarters_offices/aba/admin_factbook/)

## **FAA MISSION**

*To provide the safest, most efficient  
aerospace system in the world.*

## **FAA VISION**

*We continue to improve the safety and  
efficiency of flight. We are responsive  
to our customers and are accountable  
to the taxpayer and the flying public.*

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For further information call ABA-1 (202-267-9105)

\*Updated this issue

Distribution: A-WXYZE-3; A-FOF-Q(STD)

### Aviation Accidents by Type of Operation

Type of Operation	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year Total
Large Air Carrier	2008	2	4	0	1	3	3	2	1	2	1	1	6	26
	2009	2	2	3	2	3	-	-	-	-	-	-	-	12
Commuter	2008	0	0	0	1	0	0	0	3	0	1	1	1	7
	2009	0	1	0	0	0	-	-	-	-	-	-	-	1
Air Taxi	2008	5	4	4	6	6	9	2	4	9	2	1	5	57
	2009	4	3	5	4	4	-	-	-	-	-	-	-	20
General Aviation	2008	70	93	111	141	167	181	182	205	137	104	98	77	1,568
	2009	79	74	107	126	114	-	-	-	-	-	-	-	500
Rotorcraft*	2008	8	6	14	12	18	18	16	16	12	12	11	8	151
	2009	9	9	15	11	9	-	-	-	-	-	-	-	53

\* Part 135 and US registered general aviation, and US-public use rotorcraft accidents.

Note: Preliminary data and subject to change.  
As of: 06/29/09

Source: AAI-220  
(202) 267-3279

Safety

### Aviation Accident Rates by Type of Operation

Type of Operation	2005		2006		2007		2008		% Chg 08-07	
	Number	Rate	Number	Rate	Number	Rate	Number	Rate	Number	Rate
Large Air Carriers.....	40	.20	33	.17	28	.14	28	.14	-15%	-18%
Commuter.....	6	2.00	3	1.00	3	0.99	7	2.40	133%	140%
Air Taxi.....	85	1.70	52	1.40	62	1.50	56	1.50	8%	7%
General Aviation.....	1,670	7.20	1,520	8.33	1,650	6.92	1,559	7.11	3%	12%

Accident Rates are per 100,000 Flight Hours. Flight hours compiled by FAA.  
Rotorcraft rates discontinued, currently under review.

Note: 2008 data preliminary.  
As of: 05/31/09

Source: NTSB  
[www.ntsb.gov/aviation/stats.htm](http://www.ntsb.gov/aviation/stats.htm)

### Airspace Incidents by Incident Type

Incident Type	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year Total
Near Midair Collisions	2007	6	11	13	5	10	9	10	12	12	6	10	6	110
	2008	7	9	13	5	9	9	4	13	2	7	9	6	93
	2009	2	5	4	6	12	0	0	0	0	0	0	0	29
Pilot Deviations	2007	207	181	220	251	281	246	241	286	218	288	248	189	2,854
	2008	242	215	257	288	342	287	299	325	306	273	288	240	3,382
	2009	259	255	302	249	301	0	0	0	0	0	0	0	1,366
Operational Errors	2007	83	94	121	133	115	132	104	128	90	115	98	103	1,316
	2008	102	87	142	129	150	115	152	105	90	108	98	98	1,378
	2009	95	95	78	109	95	0	0	0	0	0	0	0	472
Vehicle Pedestrian Deviations	2007	24	21	21	21	24	29	28	18	22	22	27	18	275
	2008	27	18	19	21	25	36	34	26	33	30	28	21	316
	2009	17	23	21	27	18	0	0	0	0	0	0	0	106
Surface Incidents	2007	87	79	84	97	101	109	110	112	89	90	109	80	1,127
	2008	97	87	91	95	118	124	129	120	115	95	113	70	1,254
	2009	83	78	80	89	75	0	0	0	0	0	0	0	405
Runway Incursions*	2007	21	27	31	35	33	38	33	36	26	72	89	65	506
	2008	77	67	74	75	92	101	98	101	95	75	92	57	1,007
	2009	77	62	63	77	79	0	0	0	0	0	0	0	358

Note: Preliminary data and subject to change.

Note: Bolded data will give invalid results based on new RI data compilation.

Source: AJF-A7 (ATO-IT)

(718) 553-3438

\*ATO-S

(202) 385-4788

As of: 05/31/09

\*As of: 05/31/09

### Airspace Incident Rates by Incident Type

Incident Type	Percent Change									
	2005		2006		2007		2008		2007 - 2008 (4)	
	Number	Rate	Number	Rate	Number	Rate	Number	Rate	Number	Rate
Operational Errors (1).....	1,497	.96	1,307	.85	1,316	.86	1,376	.96	5%	12%
Pilot Deviations (2).....	2,244	1.36	2,715	1.85	2,854	1.73	3,362	2.04	18%	18%
Surface Incidents (3).....	944	1.51	991	1.62	1,127	1.85	1,254	2.20	11%	19%

(1) Per 100,000 Facility Activities

(2) Per 100,000 Flight Activities

(3) Per 1,000,000 Airport Operations

(4) Calculations use fifteen decimal places for rates (rounded two places for display).

Note: 2006 data preliminary and subject to change.

Source: ATO-A (IT)

(202) 365-4802

As of: 05/31/09



**National Transportation Safety Board  
2006-2007 U.S. Transportation Fatalities**

	2006	2007 <sup>1</sup>
<b>Highway</b>		
Passenger cars.....	17,925	16,520
Light Trucks and Vans.....	12,761	12,413
Pedestrians.....	4,795	4,554
Motorcycles.....	4,837	5,154
Pedalcycles <sup>2</sup> .....	772	696
Medium and heavy trucks.....	805	802
Buses.....	27	37
All Other <sup>3</sup> .....	786	781
<b>Total.....</b>	<b>42,708</b>	<b>41,059</b>
<b>Grade Crossings<sup>4</sup></b>	<b>(369)</b>	<b>(338)</b>
<b>Rail</b>		
Intercity <sup>5</sup>		
Trespassers and nontravellers <sup>6</sup> .....	582	562
Employees and contractors.....	23	22
Passengers on trains.....	2	5
Light, heavy, and commuter rail <sup>7</sup> .....	167	219
<b>Total.....</b>	<b>774</b>	<b>808</b>
<b>Marine</b>		
Recreational Boating.....	710	685
Cargo Transport.....	26	24
Commercial fishing <sup>8</sup> .....	44	33
Commercial Passengers.....	18	24
<b>Total.....</b>	<b>800</b>	<b>766</b>
<b>Aviation</b>		
General Aviation.....	703	491
Airlines.....	50	1
Air Taxi.....	16	43
Commuter.....	2	0
Foreign/Unregistered <sup>9</sup> .....	13	10
<b>Total.....</b>	<b>784</b>	<b>545</b>
<b>Pipeline</b>		
Gas.....	19	11
Liquids.....	0	4
<b>Total.....</b>	<b>19</b>	<b>15</b>
<b>GRAND TOTAL.....</b>	<b>45,085</b>	<b>43,193</b>

<sup>1</sup> Numbers for 2007 are preliminary estimates. Aviation data from NTSB; marine data from Department of Homeland Security; all other data from DOT. <sup>2</sup> Includes bicycles or other cycles.

<sup>3</sup> Includes vehicle nonoccupants other than pedestrians and occupant fatalities in other vehicle types, ex. farm or construction equipment. <sup>4</sup> Grade crossing fatalities are not counted as a separate

category for determining the grand total because they are included in the highway and rail categories, as appropriate. <sup>5</sup> Data reported to Federal Rail Administration (FRA). <sup>6</sup> Includes persons on railroad property with and without permission. Does not include motor vehicle occupants killed at grade crossings. <sup>7</sup> Data reported to the Federal Transit Administration (FTA). Fatalities for commuter rail operations may also be reported to the FRA and may be included in the intercity railroad fatalities.

<sup>8</sup> Refers to only operational fatalities. <sup>9</sup> Includes non-U.S. registered aircraft involved in accidents in the U.S.

## Air Traffic

### FAA Air Traffic Activity (In Thousands)

Aircraft Handled by FAA ARTCC's	Jan-June 2009*	Jan-June 2008	Jan-Dec 2008
Air Carrier.....	11,062	11,889	23,306
Air Taxi.....	4,216	5,145	9,754
General Aviation.....	3,057	3,823	7,274
Military.....	1,506	1,910	3,476
<b>TOTAL....</b>	<b>19,841</b>	<b>22,767</b>	<b>43,810</b>
<b>Airport Operations</b>			
<b>Logged by FAA Towers</b>			
Air Carrier.....	6,219	6,741	13,274
Air Taxi.....	3,975	4,679	9,007
General Aviation.....	7,924	9,081	17,818
Military.....	753	726	1,452
<b>TOTAL....</b>	<b>18,871</b>	<b>21,227</b>	<b>41,551</b>
<b>Airport Operations</b>			
<b>(Contracted)</b>			
Air Carrier.....	121	127	
Air Taxi.....	655	785	
General Aviation.....	5,688	6,375	
Military.....	526	523	
<b>TOTAL....</b>	<b>6,990</b>	<b>7,810</b>	
<b>Instrument Operations</b>			
<b>Logged by FAA Towers</b>			
Air Carrier.....	6,282	7,232	13,860
Air Taxi.....	4,595	5,489	10,497
General Aviation.....	6,670	7,590	15,194
Military.....	1,144	1,203	2,315
<b>TOTAL....</b>	<b>18,691</b>	<b>21,494</b>	<b>41,866</b>
<b>Flight Services</b>			
<b>Logged by: **</b>			
Flight Service Stations.....	278	340	731
Automated Flight Service Stations.....	4,164	493	5,334
<b>TOTAL....</b>	<b>4,442</b>	<b>833</b>	<b>6,065</b>

\*Preliminary

As of: 07/01/09

\*\*As of: 07/10/09

Source: APO-130

(202) 267-3350

ATO-A/AJA

(202) 385-4734

## Air Route Traffic Control Center Activity

CY 2008 Rank	Center	Aircraft Handled (000's)		
		Jan-June 2009*	Jan-June 2008	Jan-Dec 2008
1	Atlanta, GA.....	1,397	1,569	3,016
2	New York, NY.....	1,355	1,512	2,940
3	Leesburg, VA. (DC).....	1,292	1,442	2,778
4	Chicago, IL.....	1,132	1,303	2,560
5	Cleveland, OH.....	1,070	1,291	2,473
6	Indianapolis, IN.....	985	1,281	2,427
7	Miami, FL.....	1,186	1,340	2,395
8	Jacksonville, FL.....	1,130	1,304	2,368
9	Los Angeles, CA.....	979	1,170	2,203
10	Memphis, TN.....	1,021	1,118	2,197
11	Houston, TX.....	991	1,120	2,132
12	Fort Worth, TX.....	937	1,053	2,053
13	Minneapolis, MN.....	869	975	1,955
14	Kansas City, KS.....	850	983	1,909
15	Nashua, NH (Boston).....	832	910	1,844
16	Denver, CO.....	817	919	1,805
17	Oakland, CA.....	718	848	1,637
18	Albuquerque, NM.....	725	851	1,615
19	Salt Lake City, UT.....	647	730	1,434
20	Seattle, WA.....	564	648	1,275
21	Anchorage, AK.....	235	278	558
22	Guam **.....	109	123	164

\*Preliminary

\*\*Center Radar Approach Control (CERAP)

Source: APO-130  
(202) 267-3350

As of: 07/01/09

## 50 Busiest FAA Airport Traffic Control Towers

CY 2008 Rank	Tower and State	Airport Operations (000's)		
		Jan-June 2009*	Jan-June 2008	Jan-Dec 2008
1	Hartfield-Jackson Atl Intl, GA.....	477	489	978
2	Chicago/O'Hare Intl, IL.....	407	442	882
3	Dallas/Ft. Worth Intl, TX.....	312	326	655
4	Denver International, CO.....	303	315	626
5	Los Angeles International, CA.....	267	328	623
6	Las Vegas/McCarran Intl, NV.....	253	302	579
7	Houston/G. Bush Intercont'l, TX.....	268	299	578
8	Charlotte/Douglas Intl, NC.....	255	270	538
9	Phoenix International, AZ.....	231	264	502
10	Philadelphia Intl, PA.....	235	248	492
11	Detroit Metro Wayne Co., MI.....	218	235	463
12	Minneapolis-St. Paul Intl, MN.....	220	227	450
13	John F. Kennedy Intl, NY.....	212	221	447
14	Newark International, NJ.....	208	221	442
15	Washington Dulles Intl, VA.....	184	202	392
16	Salt Lake City Intl, UT.....	184	202	390
17	San Francisco Intl, CA.....	184	193	388
18	Van Nuys, CA.....	172	207	387
19	La Guardia, NY.....	175	194	384
20	Phoenix-Deer Valley, AZ.....	207	198	377
21	Boston/Logan Intl, MA.....	174	187	375
22	Miami International, FL.....	177	194	372
23	Memphis International, TN.....	169	184	363
24	Seattle Tacoma Intl, WA.....	156	172	343
25	Long Beach/Daugherty, CA.....	140	174	345

\*Preliminary

Source: APO-130  
(202) 267-3350

As of:07/01/09

### 50 Busiest FAA Airport Traffic Control Towers

CY 2008 Rank	Tower and State	Airport Operations (000's)		
		Jan-June 2009*	Jan-June 2008	Jan-Dec 2008
26	Orlando International, FL.....	158	188	345
27	Daytona Beach Int'l, FL.....	171	172	340
28	Tulsa/Riverside, OK.....	129	161	334
29	Mesa/Falcon Field, AZ.....	136	174	319
30	Denver/Centennial, CO.....	123	160	319
31	Santa Ana/John Wayne, CA.....	142	169	316
32	Miami/Kendall-Tamiami, FL.....	114	162	309
33	Seattle/Boeing Field, WA.....	128	145	296
34	Fort Lauderdale/Hollywood, FL.....	138	164	296
35	Covington/Cincinnati Int'l, KY.....	113	151	286
36	Honolulu International, HI.....	139	146	281
37	Washington National, DC.....	137	139	278
38	Baltimore/Wash. Int'l, MD.....	130	142	276
39	Anchorage International, AK.....	116	135	278
40	Metropolitan Oakland Int'l, CA.....	118	144	274
41	Prescott/Love Field, AZ.....	126	134	272
42	Chicago Midway, IL.....	118	138	266
43	Portland-Hillsboro, OR.....	116	134	261
44	Portland International, OR.....	112	129	253
45	Lambert-St. Louis Int'l, MO.....	106	128	248
46	San Diego/Gillespie Field, CA.....	108	121	245
47	Grand Forks International, ND.....	176	129	241
48	Tampa International, FL.....	105	132	238
49	Cleveland Hopkins Int'l, OH.....	100	122	236
50	San Diego/Montgomery, CA.....	99	118	

## 25 Busiest Contracted Airport Traffic Control Towers

*Airport Operations (000's)*

CY 2008 Rank	Tower and State	Jan-June 2009*	Jan-June 2008
1	Chandler Municipal, AZ.....	107	127
2	Phoenix/Williams Gateway, AZ.....	96	119
3	New Smyrna Beach Muni, FL.....	80	97
4	Phoenix-Goodyear Muni, AZ.....	93	87
5	Hollywood/North Perry, FL.....	96	94
6	Tucson/Ryan Field, AZ.....	61	101
7	San Antonio/Stinson Field, TX.....	79	89
8	Ormond Beach Municipal, FL.....	81	79
9	New Iberia/Acadiana Rgnl, LA.....	69	78
10	Titusville/Space Coast Rgnl, FL.....	75	78
11	Orlando/Kissimmee Muni, FL.....	66	86
12	Melbourne International, FL.....	75	75
13	Glendale Municipal, AZ.....	60	66
14	Jacksonville/Craig Muni, FL.....	55	72
15	San Carlos, CA.....	52	66
16	Kailua/Kona International, HI.....	49	66
17	Naples Municipal, FL.....	59	70
18	Ramona Airport, CA.....	59	64
19	Atwater/Castle AFB, CA.....	46	70
20	Hyannis, MA.....	54	58
21	Denton, TX.....	73	53
22	Lakeland/Linder Regional, FL.....	59	66
23	Arlington Municipal, TX.....	41	66
24	Pompano Beach Airpark, FL.....	48	64
25	McKinney Municipal, TX.....	45	60

\*Preliminary

As of: 07/01/09



### 50 Busiest Radar Approach Control Facilities

CY 2008 Rank	Facilities/State	Tracon Ops (000s)		
		Jan-June 2009*	Jan-June 2008	Jan-Dec 2008
1	Southern Calif. TRACON, CA.....	963	1,134	2,168
2	New York TRACON, NY.....	877	990	1,973
3	Potomac TRACON, DC.....	725	796	1,577
4	Northern Calif. TRACON, CA.....	704	777	1,533
5	Atlanta TRACON, GA.....	630	679	1,337
6	Chicago TRACON, IL.....	574	639	1,271
7	Dallas/Ft. Worth, TRACON, TX.....	519	569	1,133
8	Houston TRACON, TX.....	446	487	956
9	Miami International, FL.....	445	499	923
10	Denver TRACON, CO.....	421	413	839
11	Phoenix TRACON, AZ.....	336	360	689
12	Philadelphia International, PA.....	313	340	673
13	Las Vegas TRACON, NV.....	292	345	664
14	Charlotte/Douglas Int'l, NC.....	302	328	649
15	Boston TRACON, MA.....	285	316	640
16	Detroit TRACON, MI.....	277	310	609
17	Minneapolis TRACON, MN.....	272	286	570
18	Seattle/Tacoma TRACON, WA.....	236	261	521
19	Tampa International, FL.....	241	285	510
20	San Juan CERAP, PR.....	179	316	494
21	Orlando International, FL.....	56	384	711
22	Salt Lake City TRACON, UT.....	223	246	479
23	Memphis International, TN.....	195	211	421
24	Covington/Cincinnati Int'l, KY.....	160	209	403
25	San Antonio Int'l, TX.....	184	203	396

\* Preliminary

As of: 07/01/09

### 50 Busiest Radar Approach Control Facilities

CY 2008 Rank	Facilities/State	Tracon Ops (000's)		
		Jan-June 2009*	Jan-June 2008	Jan-Dec 2008
26	Jacksonville Int'l, FL.....	182	211	388
27	St Louis TRACON, MO.....	189	195	386
28	Daytona Beach Int'l, FL.....	178	184	354
29	Portland TRACON, OR.....	148	162	325
30	Austin, TX.....	126	166	316
31	Cleveland Hopkins Int'l, OH.....	132	156	310
32	Palm Beach International, FL.....	141	181	305
33	Milwaukee/Gen Mitchell Int'l, WI.....	127	150	304
34	Corpus Christi, TX.....	154	158	304
35	Pensacola TRACON, FL.....	151	147	293
36	Raleigh-Durham Int'l, NC.....	127	153	293
37	Indianapolis International, IN.....	126	147	292
38	Pittsburgh International, PA.....	126	146	290
39	Port Columbus Int'l, OH.....	115	152	286
40	Anchorage TRACON, AK.....	121	141	286
41	Kansas City International, MO.....	123	149	285
42	Nashville International, TN.....	117	136	264
43	Tucson TRACON, AZ.....	116	144	259
44	Norfolk International, VA.....	117	128	253
45	Honolulu Control Facility, HI.....	-	253	253
46	Yankee TRACON, CT.....	106	123	248
47	Oklahoma City/Will Rogers, OK.....	105	122	239
48	Tulsa International, OK.....	107	115	239
49	Albuquerque Int'l, NM.....	112	123	238
50	Dayton International, OH.....	89	118	235



## Automated Flight Service Stations Activity

CY 2008 Rank	AFSS/State	Flight Services (000's)		
		Jan-May 2009*	Jan-May 2008	Jan-Dec 2008*
1	Washington Hub, VA.....	3184	0	4778
2	Kenai, AK.....	101	117	317
3	Fairbanks, AK.....	51	48	144
4	Juneau, AK.....	25	33	95

\* Preliminary

\*\*Closed Reopen(ed)(ing) (No longer providing data )

\*\*\*Closed

Automated International Flight Service Station--AIFSS

As of 05/31/09

Source: ATX-400

(202) 385-4734

## Airports

### Number of U.S. Airports (As of December 31)

	2008	2007	2006
<b>Total Airports.....</b>	<b>19,930</b>	<b>20,341</b>	<b>19,983</b>
Airports.....	13,589	13,822	
Heliports.....	5,568	5,708	
Seaplane Bases.....	503	527	
Gliderports.....	35	35	
Stolports.....	82	87	
Balloonports.....	14	15	
Ultralight Flightparks.....	139	147	
<b>Total Civil Public Use Airports.....</b>	<b>5,202</b>	<b>5,221</b>	<b>5,233</b>
Civil Public Use Part 139.....	560	565	
Civil Public Use Non-Part 139.....	4,642	4,656	
Civil Public use airports abandoned.....	16	18	27
Newly Established Public Use.....	3	9	
<b>Total Civil Private Use Airports.....</b>	<b>14,451</b>	<b>14,839</b>	<b>14,757</b>
Civil Private use airports abandoned.....	461	297	133
Newly Established Private Use.....	151	274	
<b>Military Airports.....</b>	<b>277</b>	<b>281</b>	

Note: Format change with 2007 data

Source: AAS-100  
(202) 267-8752

As of: 12/31/08

### National Airspace Total System Delays

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD Total
2009*	26,704	30,131	43,481	48,612	47,867	47,121							243,916
2008	39,788	46,963	43,868	43,114	44,214	68,565	54,627	50,108	38,053	34,689	37,222	43,387	554,598
2007	32,927	30,071	39,558	39,340	44,055	58,824	54,689	52,875	38,896	55,140	46,880	47,931	541,186
2006	29,463	24,705	37,218	35,132	40,889	48,095	47,606	46,547	48,092	51,053	43,482	39,797	491,850
2005	32,121	30,176	34,633	25,867	30,920	48,922	58,471	45,328	32,949	34,221	34,273	29,766	437,667

Delays of 15 minutes or longer

\* Preliminary information that is subjected to change

As of: 06/20/09

Source: ATT-220  
 (703) 904-4470

AD-PCA  
2008-2009  
SYSTEM  
Page

## Aircraft

### U.S. Air Carrier Activity

	CY 2008	CY 2007	CY 2006
<b>Type of Carrier</b>			
Domestic, flag, supplemental, and cargo air carriers.....	7,255	7,449	7,516
Commuter Air Carriers and Air Taxis.....	11,386	11,483	11,554
<b>Total Number of Aircraft*</b> .....	18,641	18,932	19,070
<b>Type of Aircraft</b>			
Jet.....	9,990	9,999	9,939
Turboprop.....	2,688	2,817	2,870
Piston.....	3,213	3,410	3,583
Rotary Wing.....	2,750	2,706	2,678
<b>Air Carrier Traffic Statistics*</b>			
<b>(Millions)*</b>			
Passenger miles flown.....	811,593	836,335	806,306
Passenger enplanements.....	753	767	745
Ton miles.....	120,375	123,511	120,587
Aircraft miles flown.....	8,279	8,315	8,146
Passenger load factor*			
Domestic.....	79.5%	79.8%	79.2%
International.....	79.8%	80.4%	79.5%

\* Source: Vital Information System

\* Includes domestic and international scheduled and non-scheduled service, domestic, flag, supplemental, cargo air carriers and commuters - CY 08 estimated.

\* Proportion of aircraft seating capacity that is sold.

As of: 03/01/2009

Source: AFS-40

(202) 385-4514

\*BTS (K-25)

(202) 366-8513

**U.S. General Aviation  
 and Air Taxi Activity**  
**(Calendar Years)**

	Estimated Active Aircraft (thousands)		Estimated Hours Flown (Millions)	
	2007	2008	2007	2008
<b>Total .....</b>	<b>231.6</b>	<b>221.9</b>	<b>27.9</b>	<b>27.7</b>
<b>By Type Aircraft</b>				
Piston.....	166.9	163.7	16.3	16.5
Turboprop.....	9.5	8.1	2.7	2.2
Jet.....	10.4	10.4	3.9	4.1
Rotary Wing.....	9.6	9.2	3.2	3.4
Experimental.....	23.2	23.0	1.3	1.2
Light Sport.....	6.1	1.3	0.3	0.1
Other.....	5.9	6.3	0.2	0.2
<b>By Type Flying</b>				
Corporate.....	10.9	11.1	3.2	3.1
Business.....	25.0	24.4	3.1	3.2
Personal.....	152.5	149.0	8.7	9.1
Instructional.....	14.7	14.3	3.8	4.3
Aerial Application.....	4.2	3.4	1.4	0.9
Aerial Observation.....	5.2	4.4	1.2	1.2
Aerial Other.....	1.4	0.8	0.4	0.2
External Load.....	0.2	0.2	0.2	0.1
Other Work.....	0.9	0.7	0.1	0.2
Sightseeing.....	1.3	0.9	0.2	0.2
Air Tours.....	0.9	0.4	0.5	0.3
Air Taxi.....	7.9	7.4	3.1	2.7
Air Medical Services.....	0.9	16.0	0.5	0.8

As of:02/18/09

AAI-220  
(202) 267-8659

**Aircraft Certification Service  
Aircraft Certification Mission and  
Program Files**

	FY 2008	FY 2007
Type Certificates/Supplemental Type Certificates Issued.....	1,272	1,912
Other Design Approvals Issued.....	3,184	2,941
Production Approvals (Including Amendments) Issued.....	2,642	2,499
Airworthiness Certificates Issued.....	597	788
New Airworthiness Directives (AD) Issued.....	461	1,036
New Designees (Representative of the Administrator) Appointed.....	374	374
Total Active Designees.....	3,967	3,969

As of: 03/12/09

Source: AIR-530  
202-267-3027

## Industry Trends

### Scheduled U.S. Air Carrier Traffic\* and Financial\*\* Trends (In Billions)

	1st Half FY 2009	1st Half FY 2008	Numerical Change	Percent Change
<b>TRAFFIC</b>				
<b>ASM'S</b>				
Majors.....	433.10	468.50	(35.40)	(7.6)
Nationals.....	26.77	32.74	(5.97)	(18.2)
Regionals.....	10.06	12.08	(2.02)	(16.7)
<b>Totals.....</b>	<b>469.93</b>	<b>513.32</b>	<b>(43.39)</b>	<b>9.2</b>
<b>RPM'S</b>				
Majors.....	333.01	364.54	(31.53)	(8.6)
Nationals.....	19.78	24.83	(5.05)	(20.3)
Regionals.....	6.87	8.10	(1.23)	(15.2)
<b>Totals.....</b>	<b>359.66</b>	<b>397.47</b>	<b>(37.81)</b>	<b>10.5</b>
<b>Load Factor (in percent)</b>				
Majors.....	76.9%	77.8%	(0.9)	
Nationals.....	73.9%	75.8%	(1.9)	
Regionals.....	68.3%	67.1%	1.2	
<b>Totals.....</b>	<b>75.5%</b>	<b>77.4%</b>	<b>(0.9)</b>	
<b>FINANCIAL</b>				
<b>Revenues</b>				
Majors.....	\$72.31	\$80.39	(\$8.08)	(10.1)
Nationals.....	\$5.39	\$6.72	(\$1.33)	(19.8)
Regionals.....	\$0.92	\$1.23	(\$0.31)	(25.2)
<b>Totals.....</b>	<b>\$78.62</b>	<b>\$88.34</b>	<b>(\$9.72)</b>	<b>(11.0)</b>
<b>Expenses</b>				
Majors.....	\$73.80	\$80.50	(\$6.70)	(8.3)
Nationals.....	\$5.33	\$6.65	(\$1.32)	(19.8)
Regionals.....	\$0.85	\$1.33	(\$0.48)	(36.1)
<b>Totals.....</b>	<b>\$79.98</b>	<b>\$88.48</b>	<b>(\$8.50)</b>	<b>(9.5)</b>
<b>Operating Profit/Loss</b>				
Majors.....	(\$1.49)	(\$0.11)	(\$1.38)	
Nationals.....	\$0.06	\$0.07	(\$0.01)	
Regionals.....	\$0.07	(\$0.10)	\$0.17	
<b>Totals.....</b>	<b>(\$1.36)</b>	<b>(\$0.14)</b>	<b>(\$1.22)</b>	

\*Effective FY 2003, DOT mandated small certificated and commuter air carriers (carriers with aircraft less than 60 seats) report traffic results on DOT Form 41. Financial results for these carriers are reported on DOT Form 390C and are excluded from this report.

## Aviation Forecasts

	Estimated FY 2008	Forecast FY 2012
<b>FAA FACILITY WORKLOAD</b>		
<b>Aircraft Handled by FAA ARTCC's (Millions)</b>		
Air Carrier.....	23.8	25.5
Air Taxi/Commuter.....	10.2	9.3
General Aviation.....	7.7	7.6
Military.....	3.6	3.6
Total.....	45.3	46.1
<b>Operations Logged by FAA/Contract Towers (Millions)</b>		
Airport.....	58.5	57.6
Instrument.....	43.6	42.8
<b>CIVIL AVIATION ACTIVITY</b>		
<b>Certificated Route Air Carrier</b>		
Revenue Passenger Enplanements (Millions).....	596.6	611.8
Revenue Passenger Miles (Billions).....	753.2	796.3
Air Carrier Aircraft.....	4,692	4,832
<b>General Aviation Estimated</b>		
Hours Flown (Millions)*.....	27.8	29.2
Active Aircraft (Thousands)*.....	234.0	243.2
<b>ESTIMATED FUEL CONSUMED BY U.S. DOMESTIC CIVIL AVIATION (Millions of Gallons)</b>		
<b>Jet Fuel</b>		
Air Carrier.....	19,339	19,048
General Aviation.....	1,550	1,901
<b>Aviation Gas</b>		
Air Carrier.....	2	2
General Aviation.....	349	336
Active Pilots (Thousands)*.....	613,746	608,090

\*Calendar Year

As of: 03/30/09

Source: APO-110  
(202) 493-4236



### U.S. Commercial Space Transportation FAA Licensed Activity

	CY 2009 (Projected)	CY 2008	CY 2007
<b>Licensed Commercial Launches</b>			
TOTAL	9	11	4
Number of Orbital Launches	9	11	4
Number of Suborbital Launches	0	0	0
<b>By Launch Vehicle Type</b>			
Delta II, IV (Boeing Company)	2	2	3
Atlas V (Lockheed Martin)	1	1	0
Zenit 3SL (Sea Launch)	3	5	1
Falcon 9 (SpaceX)	2	NA	NA
Falcon 1 (SpaceX)	1	2	0
Pegasus XL (Orbital Sciences)	0	1	0
<b>By Launch Site (Federal)</b>			
Cape Canaveral AF Station, FL	4	1	0
Vandenberg AFB, CA	1	2	3
Kwajalein / Marshall Islands	1	3	0
<b>By Launch Site (Commercial)</b>			
Pacific Ocean	3	5	1
Other Commercial	0	0	0
<b>Experimental Permit Launches</b>			
TOTAL (not part of license total)	5 to 10	5	9

As of: 6/26/09

Source: AST  
(202) 267-7989

<b>United States Commercial Space Launch Schedule, CY 2009</b> <small>(launch dates are subject to change)</small>		
<b>Payload (Operator)/ Description</b>	<b>Launch Company/ Vehicle</b>	<b>Launch Date/ Launch Site (Status)</b>
<b>SICRAL 1B</b> (Italy) Comm. Satellite	Sea Launch Zenit 3SL	April 20, 2009 Pacific Ocean Platform (Success)
<b>GOES O</b> (USA) Weather Satellite	Boeing Launch Services Delta IV	June 27, 2009 Cape Canaveral AFS (Success)
<b>RazakSat</b> (Malaysia) Remote Sensing Sat	Space X Falcon 1	July 13, 2009 Reagan Test Site (Success)
<b>Worldview 2</b> (USA) Remote Sensing Sat	Boeing Launch Services Delta II	October 2009 Vandenberg AFB
<b>Intelsat 14</b> (USA) Comm. Satellite	Lockheed Martin Commercial Launch Services Atlas 5	October 2009 Cape Canaveral AFS
<b>Eutelsat W7</b> (France) Comm. Satellite	Sea Launch Zenit 3SL	4 <sup>th</sup> Quarter 2009 Pacific Ocean Platform
<b>Demonstration</b> (USA) Demonstration	Space X Falcon 9	4 <sup>th</sup> Quarter 2009 Cape Canaveral AFS

As of: 8/15/09

Source: AST  
(202) 267-7989

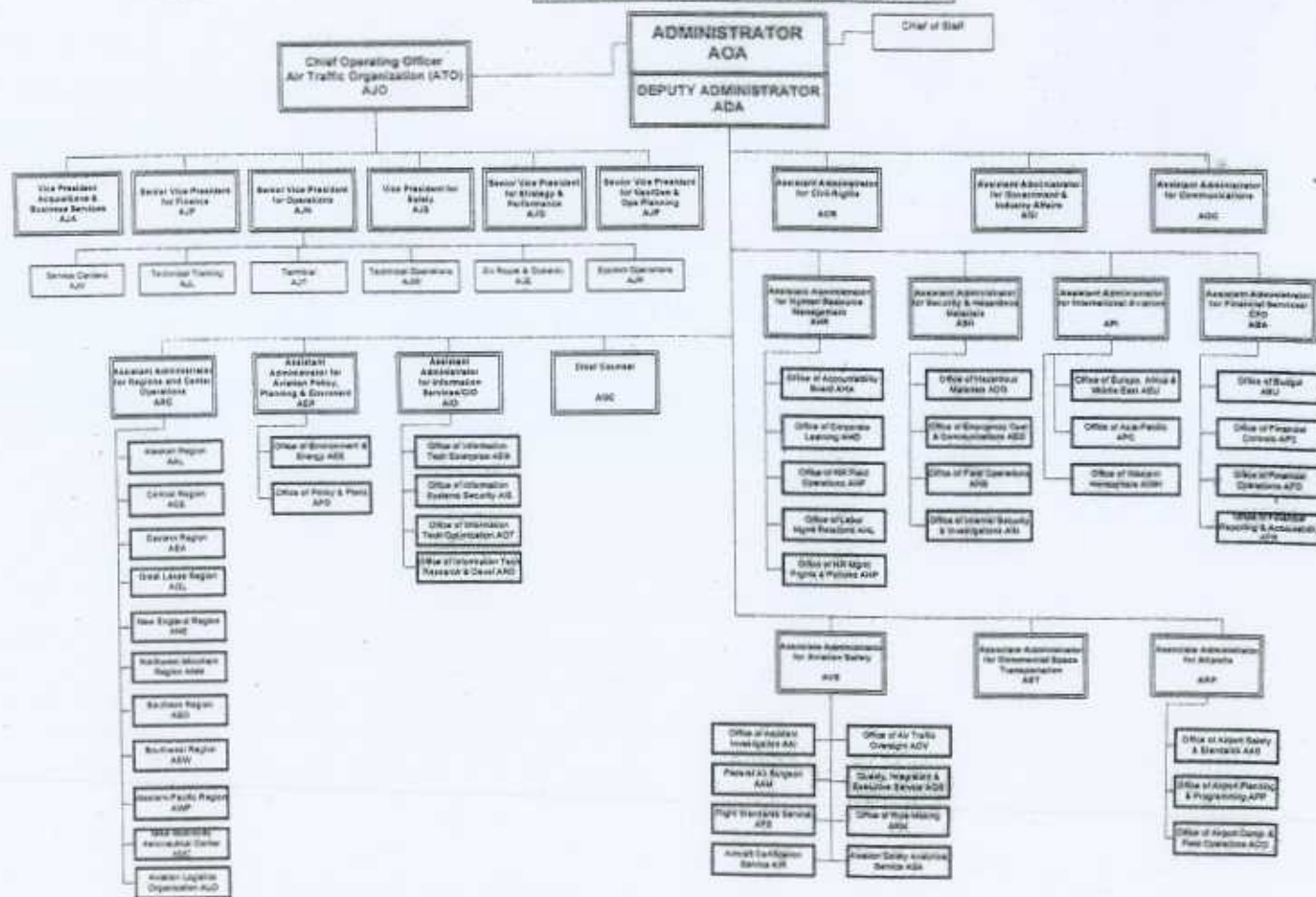
### Active Pilots and Nonpilots (As of 31 December)

	2008		2007	
	Total	Women	Total	Women
<b>Pilot-Total</b>	<b>613,746</b>	<b>37,981</b>	<b>590,349</b>	<b>35,784</b>
Student	80,989	9,127	84,339	9,559
Private	222,596	15,015	211,096	13,694
Commercial	124,746	8,083	115,127	7,101
Airline Transport	146,838	5,657	143,963	5,349
<b>Nonpilot-Total</b>	<b>678,181</b>	<b>144,968</b>	<b>666,559</b>	<b>138,452</b>
Mechanic	326,276	6,740	322,852	6,524
Repairmen	41,056	2,284	40,277	2,193
Ground Instructor	74,983	5,785	74,544	5,726
Flight Attendant	154,671	124,419	147,013	118,426
Flight Engineer	53,135	1,894	54,394	1,901
<b>Flight Instructor</b>	<b>93,202</b>	<b>6,293</b>	<b>92,175</b>	<b>6,232</b>

As of 12/31/2008

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Journal of Internal Medicine 255: 109–116





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## FAA Resources

### FAA Employment (Permanent Employees)<sup>1</sup>

	FY08	FY07
<b>Line of Business</b>		
Air Traffic Organization (ATO).....	33,593	33,090
Aviation Safety (AVS).....	7,013	6,842
Airports (ARP).....	479	471
Comm. Space Transportation (AST).....	61	56
Staff Offices**.....	4,126	3,964
<b>Total</b>	<b>45,272</b>	<b>44,423</b>
<b>Region/Center/Headquarters (included in above total)</b>		
Aeronautical Center.....	3,317	3,224
Alaskan.....	898	1,145
Central.....	2,134	2,162
Eastern.....	4,635	4,612
Great Lakes.....	5,603	5,569
New England.....	1,431	1,451
Northwest Mountain.....	4,058	3,914
Southern.....	6,859	6,800
Southwest.....	4,878	4,756
Western-Pacific.....	4,534	4,580
Washington Headquarters <sup>2</sup> .....	3,395	5,363
Washington Headquarters (Field).....	2,510	n/a
Technical Center.....	1,020	1,047

<sup>1</sup> Full time permanent and part time permanent employees only.

<sup>2</sup> Washington Headquarters employees physically located in  
Orville/Wilbur Wright Buildings and surrounding areas.

\*\* Staff Offices include: ABA, ACR, ADA, AEP, AGC, AGE, AHR, AIO, AOA,  
AOC, APO, ARC, ASH.

Disclaimer: This is a statistical snapshot of the workforce demographics. The use of this data in  
any employment decision is PROHIBITED without the express written authorization of the  
Deputy Chief Counsel for Operations, AGC-3.

As of: 09/30/08

Source: AHP-100  
(202) 267-8257



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### FAA Percent Minority & Female Employment<sup>1</sup>

Lines of Business/Region/Center/Headquarters	% Minority		%Female	
	FY08	FY07	FY08	FY07
Air Traffic Organization (ATO)	20.0	20.0	21.0	20.0
Aviation Safety (AVS)	20.0	19.0	27.0	27.0
Airports (ARP)	29.0	29.0	40.0	40.0
Commercial Space Transportation (AST)	39.0	41.0	36.0	34.0
Staff Offices	32.0	32.0	53.0	53.0
<b>Total</b>	<b>22.0</b>	<b>21.0</b>	<b>25.0</b>	<b>24.0</b>
Aeronautical Center	22.0	22.0	38.0	39.0
Alaskan	16.0	15.0	22.0	20.0
Central	13.0	14.0	22.0	23.0
Eastern	16.0	16.0	18.0	18.0
Great Lakes	11.0	11.0	20.0	20.0
New England	8.0	8.0	21.0	21.0
Northwest Mountain	15.0	14.0	24.0	24.0
Southern	25.0	24.0	21.0	19.0
Southwest	25.0	24.0	21.0	21.0
Western-Pacific	32.0	31.0	39.0	20.0
Washington Headquarters <sup>2</sup>	31.0	31.0	39.0	40.0
Technical Center	22.0	21.0	32.0	32.0

<sup>1</sup> All FAA employees.

<sup>2</sup> Washington Headquarters employees physically located in Orville/Wilbur Wright Buildings and surrounding areas.

As of: 09/30/08

Source: AHP-100  
 (202) 267-8257

### Major Work Force Employment

	Employment				
	FY09	FY08	FY07	%Chg. FY09 - FY08	Actual Change
<b>Controller Work Force*</b>					
Controllers	15,596	15,361	14,874	1.4%	215
Traffic Management Coordinators	561	552	565	1.6%	9
Operations Supervisors	1,905	1,854	1,788	2.8%	51
<b>Flight Service Stations (FSS)</b>					
Field Maintenance	169	161	181	-6.6%	-12
PASS Technical	6,094	6,106	6,090	-0.2%	-12
NATCA Engineers	1,235	1,197	909	3.2%	38
1st Line Supervisors	661	674	522	-1.9%	-13
<b>Airports Work Force</b>					
	479	479	471	0.0%	0
<b>Aircraft Certification**</b>					
	1,209	1,215	1,179	-0.5%	-6
<b>Flight Standards Work Force**</b>					
	4,947	4,982	4,825	-0.7%	-35

\* Includes all employees in pay status and Academy trainees.

Note: FSS employment reduction due to A-75 effective 10/04/05.

\*\*In FY 07, AVS realigned 29 Aircraft Certification and 144 Flight Standards Information Technology Analysts into the Office of Quality, Integration and Executive Service.

Data as of: March 2009

Source: ATO-F, (202) 267-9123

Source: AQS-400, (202) 267-8990



### Labor Relations

	BARGAINING UNITS	LABOR AGREEMENTS	EMPLOYEES REPRESENTED
<b>Unions.....</b>	<b>41</b>	<b>29</b>	<b>35,857</b>
AFGE.....	9	6	1,762
AFSCME (HQ).....	1	1	2,100
LIUNA.....	1	1	171
NAGE.....	3	3	326
NATCA.....	15	9	19,429
NFFE.....	3	2	593
PAACE.....	4	3	381
PASS.....	5	4	11,055
Unrepresented.....			995
Nonbargaining.....			10,543
<b>Total employees:</b>			<b>47,396</b>

AFGE --American Federation of Government Employees  
 AFSCME --American Federation of State, County, and Municipal Employees  
 LIUNA --Laborer's International Union of North America  
 NAGE --National Association of Government Employees  
 NACTA --National Air Traffic Controllers Association  
 NFFE --National Federation of Federal Employees  
 PAACE --Professional Association of Aeronautical Center Employees  
 PASS --Professional Aviation Safety Specialists

Source: AHL-400  
 (202) 367-3548

As of: 06/01/09

**FAA Finances**  
 (In Millions of Dollars)

	FY 2008 Actual	FY 2009 Enacted <sup>1</sup>	FY 2010 Request
<b>Budget Authority (BA)</b>			
Grants-in-Aid (Obligation Lim/Approp).....	3,515	4,920	3,515
Research, Engineering, & Development.....	147	171	180
Facilities and Equipment.....	2,514	2,942	2,925
Operations.....	8,740	9,042	9,336
<b>Total</b> .....	<b>14,916</b>	<b>17,075</b>	<b>15,956</b>
<b>Obligations Incurred--Operations</b>			
<b>Appropriation by Line of Business</b>			
Air Traffic Organization (ATO).....	6,967	7,098	7,303
Aviation Safety (AVS).....	1,087	1,155	1,216
Commercial Space Transportation (AST).....	12	14	15
Staff Offices (SO).....	677	765	802
<b>Total</b> .....	<b>8,763</b>	<b>9,042</b>	<b>9,336</b>
<b>Airport Grant Obligations (NET)</b>			
Primary Airports & Cargo.....	959	968	968
States/Territories/Insular/Alaska Supp.....	700	696	696
Carryover Entitlements.....	468	623	623
Discretionary Fund.....	786	593	592
Small Airport Fund.....	482	503	503
<b>Total</b> .....	<b>3,395</b>	<b>3,385</b>	<b>3,384</b>
<b>Total FAA Outlays</b> .....	<b>14,719</b>	<b>15,851</b>	<b>16,339</b>
<b>Trust Fund Receipts from Excise Taxes and Interest</b>			
Transportation of Persons by Air.....	8,440	7,693	7,917
Transportation of Property.....	521	500	513
Use of International Air Facilities.....	2,402	2,250	2,386
Aviation Fuel Commercial Use.....	616	414	416
Aviation Fuel (Other Than Gas).....	(30)	384	424
Aviation Gasoline.....	39	41	41
<b>Total Tax Revenue</b> .....	<b>12,048</b>	<b>11,282</b>	<b>11,697</b>
Revenue Refund.....	(56)	0	0
<b>Net Tax</b> .....	<b>11,992</b>	<b>11,282</b>	<b>11,697</b>
Interest revenue.....	433	256	254
<b>Total Tax &amp; Interest Revenue</b> .....	<b>12,425</b>	<b>11,538</b>	<b>11,951</b>

<sup>1</sup> Includes funding provided by the American Recovery and Reinvestment Act of 2009. This act provides supplemental funding of \$200 million to Facilities and Equipment and \$1.1 billion for Grants in Aid to Airports.

As of: 07/02/09

## FAA NAS Operational Facilities (As of June 1)

	2008	2007	2006
<b>NAS Operational Facilities<sup>1</sup></b> .....	<b>60,851</b>	<b>59,140</b>	<b>40,639</b>
Communications.....	19,493	18,623	14,273
Automation.....	1,517	1,360	3,896
Infrastructure.....	19,356	17,848	
Mission Support.....	4,102	4,173	
Navigation.....	12,359	12,362	11,033
Surveillance.....	1,732	1,900	1,804
Weather.....	2,292	2,674	3,550
<b>Air Traffic Control Facilities<sup>2</sup></b>			
Air Route Traffic Control Center.....	21	21	21
Airport Traffic Control Tower.....	512	512	517
Flight Service <sup>3</sup> .....	30	71	75
Flight Service Stations.....	27	47	16
Automated Flight Service Stations...	3	24	60

<sup>1</sup> Includes All Responsibility Codes

<sup>2</sup> Included in NAS operational facilities.

<sup>3</sup> Flight Service include Flight Service Stations and Automated Flight Service Stations.

As of: 06/01/09

Source: AOP-200  
(202) 267-5288

## FAA Officials

### Washington Headquarters

Routing Symbol	Officials
AOA*	Administrator J. Randolph Babbitt, 202-267-3111 Jana Murphy, Chief of Staff, 202-267-7416 Vacant, Senior Counsel to AOA, 202-267-7417
ADA*	Deputy Administrator Lynne A. Osmus, Acting, 202-267-8111 David Weingart, Acting, Senior Advisor, 202-267-7417
AJO	Chief Operating Officer, Air Traffic Organization Henry P. Krakowski, 202-493-5602
AJF	Finance Business Unit Senior Vice President, Eugene D. Juba, 202-267-3022
AJP	NextGen and Operations Planning Business Unit Senior Vice President, Victoria Cox, 202-267-7111
AJG	Strategy and Performance Business Unit Senior Vice President, John Pipes, 202-267-5724
AJN	Operations Business Unit Senior Vice President, Richard L. Day, 202-267-7224
ABA	Assistant Administrator for Financial Services Ramesh K. Punwani, CFO, 202-267-9105 Deputy, Victoria Wasamer, 202-267-3882
ABU	Office of Budget Director, Carol Rose, 202-267-8010
AFC	Office of Financial Controls Director, Carl Burnus, 202-267-7140
AFO*	Office of Financial Operations Director, Peter J. Basso, 202-267-8242
AFR*	Office of Financial Reporting & Accountability Director, Allison Ritman, 202-267-3018
ACR	Assistant Administrator for Civil Rights Fanny Rivera, 202-267-3254 Deputy, Barbara A. Edwards, 202-267-3264
AEP	Asst. Admin. for Aviation Policy, Planning & Environment Nancy LoBue, Acting, 202-267-3927
AEF	Office of Environment and Energy Director, Lourdes Maurice, Acting, 202-267-3576
APO	Office of Aviation Policy and Plans Director, Nan Shellabarger, 202-267-3274

\* Updated this issue  
As of: 07/01/09

Source: ABA-1  
(202) 267-9105

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## FAA Officials

### Washington Headquarters--(Cont)

Routing Symbol	Officials
<b>AGC*</b>	<b>Chief Counsel</b> J. David Grizzle, Acting, 202-267-3222 Deputy Chief Counsel for Policy and Adjudication James W. Whitlow, 202-267-3773 Deputy Chief Counsel for Operations Marc L. Warren, 202-267-3773
<b>AGI</b>	<b>Asst. Administrator for Government &amp; Industry Affairs</b> Mary U. Walsh, Acting, 202-267-3277 Deputy, Vacant, 202-267-8211
<b>AHR*</b>	<b>Asst. Administrator for Human Resource Management</b> Ventris C. Gibson, 202-267-3456 Deputy, Darlene Freeman, Acting, 202-267-3850
<b>AHA</b>	<b>Office of the Accountability Board</b> Executive Director, Maria Fernandez-Grecnel, 202-267-3065
<b>AHD*</b>	<b>Office of Corporate Learning</b> Executive Director, Paul Meyer, Acting, 202-267-3307
<b>AHF</b>	<b>HR Field Operations</b> Executive Director, Karen Johnson, 847-294-7315
<b>AHL</b>	<b>Office of Labor Management Relations</b> Executive Director, Melvin Harris, 202-267-3979
<b>AHP*</b>	<b>Office of Human Resources Management Programs and Policies</b> Executive Director, Angela Porter, Acting, 202-267-3850
<b>AIO</b>	<b>Assistant Administrator for Information Services</b> David M. Bowen, CIO, 202-493-4570
<b>AIS</b>	<b>Office of Information Systems Security</b> Director, Michael F. Brown, 202-267-7104
<b>AOT*</b>	<b>Office of Information Technology Optimization</b> Director, Vacant, Acting, 202-493-4570
<b>AES</b>	<b>Office of Information Technology Enterprise</b> Director, Robert Rovinsky, 202-493-4019
<b>ARD</b>	<b>Office of Information Technology Research and Development</b> Chief Technology Officer, Doug Roseboro, Acting, 202-385-8054
<b>AOC*</b>	<b>Assistant Administrator for Communications</b> Laura Brown, Acting, 202-267-3883 Deputy, External Communications, Laura Brown, 202-267-3883 Deputy, Internal Communications, Gerald Lavey, 202-267-9499
<b>API</b>	<b>Asst. Administrator for International Aviation</b> Di Reimold (A), 202-385-8900 Deputy, Di Reimold, 202-385-8900
<b>ARC</b>	<b>Assistant Administrator for Regions/Center Operations</b> Paula Lewis, 202-267-7369 Deputy, Michael J. Cirillo, 202-267-7369
<b>ALO</b>	<b>Aviation Logistics Organization</b> Director, Mamie Mallory, 202-267-7369

## FAA Officials

### Washington Headquarters--(Cont.)

Routing Symbol	Officials
ASH	Claudio Manno, Acting, 202-267-7211 Deputy, Claudio Manno, 202-267-7211
ADG	Office of Hazardous Materials Director, Christopher Bonanti, 202-267-9864
AEO	Office of Emergency Operations, Communications and Investigations Director, Chris Rocheseau, 202-267-8075
AHS	Office of Field Operations Director, Thomas D. Ryan, 202-267-7211
AIN	Office of Security Director, Bruce Herron, 202-267-7714
ARP	Associate Administrator for Airports Catherine M. Lang, Acting, 202-267-9471 Deputy, Randall S. Fiertz, Acting, 202-267-8738
AAS	Office of Airport Safety and Standards Director, Michael J. O'Donnell, 202-267-3053
ACO	Office of Airport Compliance and Field Operations Director, Randall S. Fiertz, 202-267-3085
APP	Office of Airport Planning & Programming Director, Benito DeLeon, 202-267-8775
AST	Dr. George C. Nield, 202-267-7793 Deputy, James E. VanLaak, 202-267-7848
AVS	Associate Administrator for Aviation Safety Peggy Gilligan, 202-267-3131 Deputy, John J. Hickey, 202-267-7804
AAI*	Office of Accident Investigation Director, Hooper Harris, Acting, 202-267-7788
AAM	Office of Aviation Medicine Director, Frederick Tilton, MD, 202-267-3535
AFS	Flight Standards Service Director, John Allen, 202-267-8237
AIR	Aircraft Certification Service Director, Dorenda Baker, 202-267-8235
AOV	Office of Air Traffic Oversight Director, Anthony Ferrante, 202-267-5202
AQS	Quality, Integration and Executive Service Director, Tina Ameralhn, 202-493-5717
ARM	Office of Rulemaking Director, Pamela Hamilton-Powell, 202-267-9677
ASA	Office of Aviation Safety Analytical Services Director, Jay J. Pardee, 202-267-9179
Duty Officer	(202) 267-3333



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## FAA Officials

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### Major Field Organizations

Routing Symbol	Officials
<b>AAL</b> .....	<b>Alaskan Region, Regional Administrator</b> <b>Robert N. Lewis, 907-271-5645</b> 222 West 7th Avenue, Box 14 Anchorage, Alaska 99513-7587 Duty Officer, 907-271-5936
<b>ACE*</b> .....	<b>Central Region, Regional Administrator</b> <b>Joseph N. Miniace, 816-329-3050</b> 901 Locust Kansas City, Missouri 64106 Duty Officer, 816-329-3000
<b>ACT</b> .....	<b>William J. Hughes Technical Center, Director</b> <b>Wilson N. Felder, Ph.D., 609-485-6641</b> Atlantic City International Airport New Jersey 08405 Duty Officer, 609-485-6482
<b>AEA</b> .....	<b>Eastern Region, Regional Administrator</b> <b>Carmin Gallo, 718-553-3000</b> 1 Aviation Plaza 159-30 Rockaway Blvd. Jamaica, New York 11434-4809 Duty Officer, 718-553-3100
<b>AGL</b> .....	<b>Great Lakes Region, Regional Administrator</b> <b>Barry D. Cooper, 847-294-7294</b> 2300 East Devon Avenue Des Plaines, Illinois 60018 Duty Officer, 847-294-8400
<b>AMC</b> .....	<b>Mike Monroney Aeronautical Center, Director</b> <b>Lindy Ritz, 405-954-4521</b> 6500 South MacArthur Oklahoma City, Oklahoma 73125 Duty Officer, 405-954-3583



## **FAA Officials** **Major Field Organizations--(Cont.)**

Routing Symbol	Officials
<b>ANE</b> .....	<b>New England Region, Regional Administrator</b> <b>Amy Lind Corbett, 781-238-7020</b> 12 New England Executive Park Burlington, Massachusetts 01803 Duty Officer, 781-238-7001
<b>ANM*</b> .....	<b>Northwest Mountain Region, Regional Administrator</b> <b>Kathryn Vernon, 425-227-2001</b> 1601 Lind Avenue, S.W. Renton, Washington 98055-4056 Duty Officer, 425-227-2000
<b>ASO</b> .....	<b>Southern Region, Regional Administrator</b> <b>Doug Murphy, 404-305-5000</b> 1701 Columbia Avenue College Park, Georgia 30337 Duty Officer, 404-305-5180
<b>ASW</b> .....	<b>Southwest Region, Regional Administrator</b> <b>Teresa Bruner, 817-222-5001</b> 2601 Meacham Blvd. Ft. Worth, Texas 76137-4298 Duty Officer, 817-222-5006
<b>AWP</b> .....	<b>Western-Pacific Region, Regional Administrator</b> <b>William C. Withycombe, 310-725-3550</b> 15000 Aviation Boulevard Hawthorne, California 90261 Duty Officer, 310-725-3300

## FAA Officials

### International Area Offices

Routing Symbol	Officials
AEU .....	Europe, Africa, & Middle East Area Office, Director Anthony Fazio, 011-322-508-2700 American Embassy, Brussels PSC 82 Box 002 APO AE 09724-1011
AWH .....	Western Hemisphere Area Office, Director Phyllis Preston, Acting, 202-385-8869 8600 NW 36th Street Miami, FL 33166
APC* .....	Asia-Pacific Area Office, Director Gene Kingsbury, Acting, 011-65-6543-1952 American Embassy 27 Napier Road Singapore 258508

**FEDERAL AVIATION ADMINISTRATION  
FLIGHT PLAN 2009-2013**

**INCREASED SAFETY**

***Goal:*** *Achieve the lowest possible accident rate and constantly improve safety.*

1. Reduce commercial air carrier fatalities.
2. Reduce general aviation fatalities.
3. Reduce the risk of runway incursions.
4. Ensure the safety of commercial space launches.
5. Enhance the safety of FAA's air traffic systems.
6. Implement a Safety Management System (SMS) for the FAA.

***Performance Targets:***

Obj. 1 Cut the rate of fatalities per 100 million persons on board in half by FY 2025.

Obj. 2 Reduce the fatal accident rate per 100,000 flight hours by 10 percent over a 10-year period (2009-2018).

Obj. 2 By the end of FY 2009, reduce accidents in Alaska for general aviation and all Part 135 operations from the 2000-2002 average of 130 accidents per year to no more than 99 accidents per year.

Obj. 3 By FY 2010, reduce Category A and B (most serious) runway incursions to a rate of no more than 0.450 per million operations, and maintain or improve through FY 2013.

Obj. 3 By the end of FY 2013, reduce total runway incursions by 10 percent from the FY 2008 baseline.

Obj. 4 No fatalities, serious injuries, or significant property damage to the uninvolved public during licensed or permitted space launch and reentry activities.

As of 12/31/08

Source: APO-120  
(202) 267-3220

**INCREASED SAFETY Performance Targets (Continued)**

Obj. 5 Limit Category A and B (most serious) operational errors to a rate of no more than 1.95 per million activities by FY 2012 and maintain through FY 2013.

Obj. 6 In FY 2010, implement SMS in the Air Traffic Organization, Office of Aviation Safety, and Office of Airports. In FY 2012, implement SMS policy in all appropriate FAA organizations.

## GREATER CAPACITY

**Goal:** *Work with local governments and airspace users to provide increased capacity and better operational performance in the United States airspace system that reduces congestion and meets projected demand in an environmentally sound manner.*

### **Objectives:**

1. Increase capacity to meet projected demand and reduce congestion.
2. Increase reliability and on-time performance of scheduled carriers.
3. Address environmental issues associated with capacity enhancements.

### **Performance Targets:**

Obj. 1 Achieve an average daily airport capacity for the 35 OEP airports of 103,068 arrivals and departures per day by FY 2011 and maintain through FY 2013.

Obj. 1 Achieve an average daily airport capacity for the 7 Metro areas of 39,484 arrivals and departures per day by FY 2009 and maintain through FY 2013.

Obj. 1 Commission nine new runway/taxiway projects, increasing the annual service volume of the 35 OEP airports by at least 1 percent annually, measured as a five-year moving average, through FY 2013.

Obj. 1 Sustain adjusted operational availability of 99.7 percent for the reportable facilities that support the 35 OEP airports through FY 2013.

Obj. 2 Achieve a NAS on-time arrival rate of 88 percent at the 35 OEP airports and maintain through FY 2013.

Obj. 3 Reduce the number of people exposed to significant noise by 4 percent per year through FY 2013, as measured by a three-year moving average.

Obj. 3 Improve aviation fuel efficiency by another 1 percent over the FY 2008 level through FY 2009, and 1 percent each subsequent year through FY 2013 to 11 percent, as measured by a three-year moving average of the fuel burned per revenue mile flown.

## INTERNATIONAL LEADERSHIP

**Goal:** *Increase the safety and capacity of the global civil aerospace system in an environmentally sound manner.*

**Objectives:**

1. Promote improved safety and regulatory oversight in cooperation with bilateral, regional, and multilateral aviation partners.
2. Promote seamless operations around the globe in cooperation with bilateral, regional, and multilateral aviation partners.

**Performance Targets:**

Obj. 1 Work with the Chinese aviation authorities and industry to adopt 27 proven Commercial Aviation Safety Team (CAST) safety enhancements by FY 2011. This supports China's efforts to reduce commercial fatal accidents to a rate of 0.030 fatal accidents per 100,000 departures by FY 2012.

Obj. 1 By FY 2013, arrange commitments for external funding for at least 35 aviation development projects (7 per year).

Obj. 1 By FY 2013, work with at least 18 countries or regional organizations to develop aviation leaders to strengthen the global aviation infrastructure.

Obj. 2 By FY 2013, expand the use of NextGen performance-based systems and concepts to five priority countries.



## ORGANIZATIONAL EXCELLENCE

**GOAL:** *Ensure the success of the FAA's mission through stronger leadership, a better-trained and safer workforce, enhanced cost-control measures, and improved decision-making based on reliable data.*

### **Objectives:**

1. Implement human resource management practices to attract and retain a highly skilled, diverse workforce and provide employees a safe, positive work environment.
2. Make the organization more effective with stronger leadership, a results-oriented, high performance workforce, and a culture of accountability.
3. Improve financial management while delivering quality customer service.
4. Make decisions based on reliable data to improve our overall performance and customer satisfaction.
5. Enhance our ability to respond to crises rapidly and effectively, including security-related threats and natural disasters.

### **Performance Targets:**

Obj. 1 By FY 2010, 80 percent of FAA external hires will be filled within OPM's 45-day standard for government-wide hiring.

Obj. 1 Reduce the total workplace injury and illness case rate to no more than 2.44 per 100 employees by the end of FY 2011, and maintain through FY 2013.

Obj. 1 Reduce grievance processing time by 30 percent (to an average of 102 days) by FY 2010 over the FY 2006 baseline of 146 days, and maintain the reduction through FY 2013.

Obj. 1 Maintain the air traffic control workforce at, or up to 2 percent above, the projected annual totals in the Air Traffic Controller Workforce Plan.

Obj. 1 Maintain the aviation safety workforce within 1 percent of the projected annual totals in the Aviation Safety Workforce Plan.

#### **ORGANIZATIONAL EXCELLENCE Performance Targets (Continued)**

Obj. 3 Organizations throughout the agency will continue to implement cost efficiency initiatives such as: 10-15 percent savings for strategic sourcing for selected products and services; by the end of FY 2009, reduce leased space for Automated Flight Service Stations from approximately 510,000 square feet to approximately 150,000 square feet; annual reduction of \$15 million in Information Technology operating costs; and by FY 2010, reduce overhead costs 5-10 percent through automation of invoice processing.

Obj. 3 Obtain an unqualified opinion on the agency's financial statements (Clean Audit with no material weaknesses) each fiscal year.

Obj. 4 In FY 2009, 90 percent of Major System Investments are within 10 percent variance of current baseline total budget estimate at completion (BAC).

Obj. 4 In FY 2009, 90 percent of Major System Investments selected annual milestones are achieved.

Obj. 4 Maintain the annual average of FAA surveys on the American Customer Satisfaction Index at or above the average Federal Regulatory Agency score.

Obj. 4 Achieve zero cyber security events that disable or significantly degrade FAA services.

Obj. 5 Exceed Federal Emergency Management Agency continuity readiness levels by 5 percent.